May 19, 2020

Dear Secretary John Wiesman,

The first confirmed case relating to the COVID-19 pandemic was announced by the state of Washington on January 21, 2020. Governor Jay Inslee declared a state of public health emergency on February 29, 2020. He issued a statewide stay-at-home order on March 23, 2020 that has been extended to at least May 31, 2020.

The first confirmed cases of COVID-19 were reported in Spokane on March 14, 2020. A public health state of emergency was declared on March 20, 2020. Since then, 412 confirmed cases of Spokane County residents have been reported, to include 69 individuals hospitalized and 31 deaths.

Given data reflecting past and present COVID-19 status in Spokane County, hospital capacity and plans for case and contact investigation as presented in the attached documentation, we kindly request that consideration be given to provide Spokane County a variance to move to Phase II of the Governor’s Safe Start Washington plan.

Sincerely,

Amelia E. Clark
Administrative Officer

Bob Lutz, MD, MPH
Health Officer
Spokane Regional Health District
Variance Request, Phase 1 to 2

Variance Process

1a. Local public health officer recommendation to the local board of health

May 11, 2020

RE: Spokane County Variance Request

Dear SRHD Board of Health:

The first confirmed case relating to the COVID-19 pandemic was announced by the state of Washington on January 21, 2020. Governor Jay Inslee declared a state of public health emergency on February 29, 2020. He issued a statewide stay-at-home order on March 23, 2020 that has been extended to at least May 31, 2020.

The first confirmed cases of COVID-19 were reported in Spokane on March 14, 2020. A public health state of emergency was declared on March 20, 2020. Since then, 386 confirmed cases of Spokane County residents have been reported, to include 69 individuals hospitalized and 29 deaths (note – Spokane serves as the regional medical hub and hospitalized patients may be from surrounding counties).

Given data, reflecting past and present COVID-19 status in Spokane County, hospital capacity and plans for case and contact investigation as presented in the attached documentation, it is my recommendation consideration be given to provide Spokane County a variance to move to Phase II of the Governor’s Safe Start Washington plan.

Sincerely,

Bob Lutz, MD, MPH
Health Officer
1b. Local board of health variance request approval

BEFORE THE BOARD OF HEALTH
SPOKANE REGIONAL HEALTH DISTRICT
RESOLUTION #20-05

RE: (1) ACCEPTING THE SPOKANE COUNTY HEALTH OFFICER’S LETTER REGARDING THE PHASED APPROACH TO COVID-19 RECOVERY (2) AUTHORIZING A REQUEST TO GOVERNOR INSLEE FOR A VARIANCE IN THE SAFE START WASHINGTON: PHASED APPROACH TO RECOVERY

WHEREAS, on May 4, 2020, Governor Inslee extended the Stay Home – Stay Healthy order through May 31, 2020; and

WHEREAS, Governor Inslee has authorized Counties with populations less than 75,000 to request a variance allowing movement from Phase 1 to Phase 2 prior to May 31, 2020 pursuant to his Safe Start Washington plan; and

WHEREAS, Spokane County, not qualifying as a smaller county, still has transmission rates at significantly lower than larger urban areas on the westside of Washington State; and

WHEREAS, Spokane County hospitals are not at capacity and have reported the ability to accommodate possible increases in COVID-19 cases requiring hospitalizations; and

WHEREAS, the Spokane County Health Officer has submitted a signed letter recommending that the Spokane Regional Health District Board of Health request a variance to allow Spokane County to enter Phase 2 of Governor Inslee’s Safe Start Washington: Phased Approach to Recovery plan; and

WHEREAS, Spokane Regional Health District has considered the Spokane County Health Office’s recommendation and the economic and mental health impact to the community of remaining in Phase 1 of Governor Inslee’s Stay Home – Stay Healthy order.

NOW, THEREFORE, BE IT HEREBY RESOLVED BY THE BOARD OF HEALTH as follows:

1. The Board of Health accepts the Spokane County Health Officer’s letter regarding the phased approach to COVID-19 recovery.

2. The Board of Health supports Dr. Lutz’s recommendation “that consideration be given to provide Spokane County a variance to move to Phase II of the Governor’s Safe Start Washington Plan,” and authorizes Spokane county to seek that consideration.

Signed this 11th day of May 2020 in Spokane, Washington.

SPOKANE REGIONAL HEALTH DISTRICT
BOARD OF HEALTH

CHAIR, MAYOR BEN WICK

KEVIN FREEMAN, MAYOR

AL FRENCH, COMMISSIONER

ANDREA FROSTAD, BOARD MEMBER

CHUCK HAFFNER, BOARD MEMBER

VICE CHAIR, COMMISSIONER MARY KUNAY

JOSH KERNS, COMMISSIONER

JASON KINLEY, BOARD MEMBER

KAREN STRATTON, COUNCILMEMBER

LINDA THOMPSON, COUNCILMEMBER

BETSY WILKIE, COUNCILMEMBER
May 19, 2020

Bob Lutz, MD, MPH
Health Officer
Spokane Regional Health District
1101 W. College Ave.
Spokane, WA 99201

Subject: MultiCare Certification of COVID-19 Response Capacity

Dear Dr. Lutz,

MultiCare Health System is honored to serve the Spokane County community at Deaconess Hospital and Valley Hospital. The Governor’s swift actions in March, based on scientifically backed interventions, resulted in Spokane County seeing the curve of COVID-19 cases flatten and decrease. We encourage you to request the Governor provide Spokane County a variance to move to Phase II of the Governor’s Safe Start Washington plan as soon as possible.

Our organization can attest that we:

• Have 20-percent surge capacity to accommodate a 20-percent increase in suspected or confirmed COVID-19 hospitalizations.

• We are reporting, and will continue to report daily, including on weekends, all data requested by the Department of Health into WA HEALTH.

• We have at least a 14-day on-hand supply of PPE, including N-95 respirators, surgical masks, face shields, gloves, and gowns. No staff person is wearing any one N-95 respirator or surgical mask for longer than one shift, and we are following PPE guidance put forth by the Washington State Department of Health regarding the reuse and extended use of PPE.

We are committed to continuing to support our communities’ needs during these unprecedented times and stand ready to meet the challenges of both high-acuity patient needs in conjunction with any COVID-19 medical surge.

Sincerely,

David O’Brien, M.D., M.S.
SVP & Chief Executive, INW Region
MultiCare Health System

Greg Repetti
President, Deaconess & Valley Hospitals
MultiCare Health System
Bob Lutz, MD, MPH
Health Officer
Spokane Regional Health District
1101 W. College Ave.
Spokane, WA 99201

Subject: Re: Certification in support of COVID-19 County Variance Plan: Moving from Phase 1 to Phase 2
Washington State Department of Health May 19, 2020

Dr. Lutz,

Providence Sacred Heart Medical Center and Children’s Hospital (PSHMC&CH), Providence Holy Family Hospital (PHFH), and St. Luke’s Rehabilitation Institute (SLRI) are proud to be able to provide advance level care and rehabilitation services to ensure the best patient outcomes for our patients. In support of the Department of Health Instructions for COVID-19 County Variance Plan: Moving from Phase 1 to Phase 2 dated May 19, 2020 the following certifications are made:

i. Our hospitals across the PHC Service Area have and will maintain a 20% surge capacity to accommodate a 20 percent increase in suspected or confirmed COVID-19 hospitalizations.

ii. Our hospitals are reporting, and will continue to report daily, including on weekends, all data requested by DOH into WA HEALTH.

iii. Our hospitals have at least a 14-day supply on hand of PPE, including N-95 respirators, surgical masks, face shields, gloves and gowns.

iv. As we continue to implement PPE conservation strategies, we certify no staff person is wearing any one N95 respirator or surgical mask for longer than one shift and that we are following DOH guidance on re-use.

We are committed to continuing to support our community’s needs during these unprecedented times as they meet the challenges of COVID-19 medical surge and high acuity patient needs.

Contact our Manager of Emergency Management with any questions.

Sincerely,

Peg Currie

Peg Currie
Chief Operating Officer

cc: Manager of Emergency Management, Darrell Ruby, Darrell.Ruby@Providence.org
1d. County Commission acceptance of board of health’s variance plan to implement Phase 2 measures, including resolution

Josh Kerns, 1st District | Mary L. Kuney, 2nd District | Al French, 3rd District

May 19, 2020

Washington State Secretary of Health
Dr. John Weisman
P.O. Box 47890
Olympia, WA 98504-7890

Dear Dr. Weisman:

The Spokane County Board of Commissioners, in partnership with our local health, medical and business communities, respectfully requests to immediately move to Phase 2 per the COVID-19 County Variance Plan issued by the Washington State Department of Health on May 19, 2020. We request that we be allowed to join our five neighboring counties who have already been approved for phase 2 since we act as one interconnected commercial zone.

The Spokane County Board of Commissioners unanimously approved this at its regularly scheduled legislative meeting at 2PM on Tuesday, May 19, 2020 as evidenced by the attached signed resolution and this letter.

This request for variance is supported by the Spokane Regional Health District Director, Dr. Bob Lutz, see letter attached. Additionally, letters from our two hospital systems, Providence and Multi-Care, also support this request for a variance as they have the capacity, including bed, capacity and PPE supplies, to handle any surge in COVID-19 cases. Further, the Spokane County Board of Health has also voted to support moving into phase 2. We have the ability to test, do case and contact investigations, and protect high-risk populations.

We feel we meet all known criteria at this point and are ready and able to move into Phase 2.

Thank you for your consideration in this important matter.

Sincerely,

AL FRENCH, Chair
JOSH KERNS, Vice Chair
MARY L. KUNEY, Commissioner

cc: Governor Jay Inslee
Lisa Brown, Director of Commerce
Senator Andy Billig, Senate Majority Leader

Enclosure
BEFORE THE BOARD OF COUNTY COMMISSIONERS
OF SPOKANE COUNTY, WASHINGTON

IN THE MATTER OF COVID-19 “STAY HOME, STAY HEALTHY” VARIANCE REQUEST TO MOVE TO PHASE 2

RESOLUTION

WHEREAS, pursuant to the provisions of RCW 36.32.120(6), the Board of County Commissioners of Spokane County, Washington, (the “Board”) has the care of county property and the management of county funds and business; and

WHEREAS, on February 29, 2020, the Governor of Washington State issued Proclamation 20-05, proclaiming a State of Emergency for all counties throughout the State of Washington as a result of the coronavirus disease 2019 (“COVID-19”) in Washington State; and

WHEREAS, on March 23, 2020, the Governor of Washington State issued Proclamation 20-25 which extended the State of Emergency and established the “Stay Home, Stay Healthy” order, effective until April 6, 2020, that prohibited all people from leaving their homes or participating in social, spiritual and recreational gatherings of any kind regardless of the number of participants, and all non-essential business in Washington State from conducting business, within the limitations provided within the order; and

WHEREAS, on April 2, 2020, the Governor of Washington State announced a month-long extension of the “Stay Home, Stay Healthy” order through May 4, 2020; and

WHEREAS, on May 1, 2020, the Governor of Washington State announced the extensions of the stay home order until May 31, 2020, and provided a plan that will be implemented in a four-phase approach to reopen business and modifying physical distancing measures when disease activity is adequately suppressed and readiness in key areas is achieved; and

WHEREAS, the Governor of Washington State and the Washington State Department of Health, on May 19, 2020, recognized that there are counties who are eligible to seek a variance to move from Phase 1 to Phase 2 of the reopening plan; and

WHEREAS, as of the date of this Resolution Spokane County feels they meet the criteria of this variance under the criteria issued by Washington State Governor Inslee to the Washington State Department of Health on May 19, 2020, to move from Phase 1 to Phase 2; and

WHEREAS, Spokane Regional Health District Health Officer, Dr. Bob Lutz, Spokane County’s two Regional Hospital Systems, and the Spokane County Board of Health, who voted on May 11, 2020, all supported this request to move to Phase 2, because there is adequate readiness for a modified approach to the “Stay home, Stay Healthy” order when there are low rates of COVID-19 disease transmission and in readiness demonstrated within the healthcare system, testing capacity and availability, case and contact investigations, and ability to protect high-risk populations.
2a. COVID-19 testing site information.

COVID-19 screening services are being offered countywide. On May 1, 2020 select CHAS (FQHC), Providence, MultiCare (Rockwood and Indigo), Unify (FQHC), Native Project, Kaiser Permanente and Franklin Park Urgent Care clinics began offering COVID-19 screening and testing. The healthcare screening sites vary in hours of operation, given that it includes urgent care sites, individuals in the county can receive tests from 8:00 a.m. – 8:00 p.m., seven days per week. Healthcare professionals screen individuals for signs and symptoms of possible COVID-19 exposure and, if needed, test for the virus. Due to a limited number of testing supplies nationwide, current protocol requires that those meeting expanded CDC, DOH and SRHD criteria will be tested. Each location follows their own protocols for providing screening. Some locations offer walk-in screening for anyone while others ask that you first speak to a health care provider via phone or virtual visit.

As of Monday, May 4, 2020 the Community COVID-19 Drive-thru Screening Site at the Spokane County Fair and Expo Center is open for COVID-19 screening and testing. The Washington State National Guard
Spokane Regional Health District  
Variance Request, Phase 1 to 2

currently manages the community screening site. If individuals do not have a healthcare provider or insurance nurse hotline to call, but have COVID-like symptoms, they can visit the drive-through screening site. No one is being turned away from screening. The site can serve an estimated 280 cars a day and will screen two people per vehicle. The drive-thru site is operational Monday-Thursday from 10:00 a.m. – 4:00 p.m. Testing information is available through local healthcare partners, the Health District’s website, [https://srhd.org/covid-19-drive-through-screening-clinic](https://srhd.org/covid-19-drive-through-screening-clinic), and social media. Individuals can receive a test regardless of ability to pay.

This map identifies the testing sites throughout the county as well as the information for the interactive map on the SRHD website where individuals can find a testing site.
2b. Median number of days from onset of illness to COVID-19 specimen collection date.

For the period 04.22.20 thru 05.19.20, the median number of days is 2.33.

![Graph showing days from symptom onset to specimen collection date]

2c. Testing data for each of the previous four weeks.

<table>
<thead>
<tr>
<th>Week</th>
<th>Total Tests</th>
<th>Negative</th>
<th>Positive</th>
<th>Percent Pos</th>
<th>50 x +</th>
</tr>
</thead>
<tbody>
<tr>
<td>5/10-5/4</td>
<td>1093</td>
<td>1084</td>
<td>9</td>
<td>0.8%</td>
<td>450</td>
</tr>
<tr>
<td>5/3-4/27</td>
<td>1192</td>
<td>1168</td>
<td>24</td>
<td>2.0%</td>
<td>1200</td>
</tr>
<tr>
<td>4/26-4/20</td>
<td>966</td>
<td>929</td>
<td>37</td>
<td>3.8%</td>
<td>1850</td>
</tr>
<tr>
<td>4/19-4/13</td>
<td>993</td>
<td>954</td>
<td>39</td>
<td>3.9%</td>
<td>1950</td>
</tr>
<tr>
<td>TOTAL 5/10-4/13</td>
<td>4244</td>
<td>4135</td>
<td>109</td>
<td>2.6%</td>
<td>5450</td>
</tr>
</tbody>
</table>

2d. LHJ’s resources to perform case and contact investigations.

SRHD epidemiologists are currently conducting case and contact investigation and tracing for all confirmed cases of COVID-19. Depending on the complexity of the case, contacts are assigned to either an epidemiologist or contact tracing volunteer or support staff to conduct contact investigation or tracing. Currently, 16 internal staff including epidemiologists, disease investigation specialists, and other paid staff are trained and capable of handling contact tracing needs. Twelve staff are currently providing support. Due to current low case counts, contact tracing needs are not anticipated to exceed internal capacity. Additional staff are available to be trained and support case and contact investigation in the short term. In anticipation
Spokane Regional Health District
Variance Request, Phase 1 to 2

of increased cases and exposures due to reopening of business, volunteers (currently 12) are being recruited through local medical and health university programs including the WSU College of Medicine, WSU College of Nursing, UW College of Medicine, and EWU MPH program. SRHD epidemiology staff anticipate these volunteers to be activated by mid-June of 2020, meeting any additional capacity needs.

i. Contract tracing calculation (county population/100,000 x 15): 515,250/100,000 x 15 = 77 FTE

ii. SRHD staff trained and ready to perform contact tracing (current): 16 = 16FTE

iii. Number of other county/ city government staff trained and ready: 0 FTE

iv. Number of volunteers or non-governmental employees trained and ready: 0 FTE

v. The subtotal of those trained and ready is 16 FTE

vi. Number of persons (all sources) in the pipeline to be trained by June 15 is 79.2 FTE

vii. Total FTE capacity from all sources (current and estimated by June 15) is 95.2FTE. 95.2 FTE provides a surplus of 18.2 FTE from the estimated need. No additional FTE are needed. The Eastern Washington University (EWU) MPH program will continue to provide training through June and July, with an estimated additional 30 students and faculty trained by July 15, 2020. This would result in an additional 12 FTE, with a total 107.2 FTE capacity available by July 15, 2020.

vii. Letter of certification from EWU

Master of Public Health Program
660 North Riverpoint Blvd. Rm 230
Spokane, WA 99202-1675

May 19, 2020

Steve Smith
Spokane Regional Health District
Spokane, WA

Dear Mr. Smith;

This letter of commitment certifies that the Master of Public Health and Bachelor of Public Health programs at Eastern Washington University have the capacity to train 20 contact tracers for Spokane Regional Health District by June 15th. Further, we have the capacity to train an additional 30 contact tracers for SRHD by July 15th.

Sincerely,

David Line, PhD, MPH, LMSW, EMT
Program Director
Master of Public Health
College of Health Sciences and Public Health
Eastern Washington University

May 20, 2020
ix. Total number of cases identified over the past four weeks and the percentage of cases reached by phone or in person within 24 hours of receipt of positive lab test report

   Number of cases identified: 110
   Number of cases interviewed within 24 hours: 83
   Number of cases interviewed >24 hours: 2
   Number of cases lost to follow up: 3
   Number of cases linked to long term care that were unable to be interviewed (but were investigated by the facility): 22

x. The total number of close contacts identified over the past four weeks and the percentage of contacts reached by phone or in person within 48 hours of receipt of positive lab test report on case.

   Number of close contacts identified: 739
   Percent reached within 48 hours: 99.9%

2e. Information on isolation and quarantine facilities.

   The current isolation/quarantine facility is located at the Spokane County Fair and Expo Center. There are seven buildings, each of which has an independent HVAC system. Each of the two currently designated buildings are designed to house up to fifty people. One building is for confirmed COVID-positive individuals; the other is for those awaiting testing who are symptomatic.

   Beginning June 1, 2020, a hotel-style isolation facility will come online with expanded capacity to house 64 people in individual rooms with wrap-around services allowing flexibility for isolation and quarantine. The Spokane County Fair and Expo Center, with a capacity of approximately 500 beds, will be retained via agreement should the need arise to expand beyond the hotel-style isolation facility. Additionally, the Spokane Memorial Arena has capacity for 1000 isolation/quarantine patients and SRHD has a current agreement with the Spokane Public Utilities District to use this facility.

2f. Resources for supporting persons in home isolation/quarantine.

   SRHD Disease Prevention and Response case investigation and contact tracing staff work directly with local health system partners including CHAS (FQHC), Providence, and MultiCare as well as the Spokane Alliance and SRHD-housed care coordinators and members of the regional Community Health Worker Network to provide care coordination to provide or connect persons in home isolation or quarantine with needed service. During case and contact investigations, individuals are asked about support needs for isolation and quarantine. If an individual indicates a need for care coordination, the SRHD Care Coordination Project
Manager is notified. Depending on the individual’s affiliation with a healthcare system, the individual is referred to a care coordinator to address specific needs. If the case or contact does not have a direct affiliation with one of the local health systems, the case or contact is referred to either the Spokane Alliance or a population-specific community health worker at SRHD. The Care Coordination Project Manager is responsible for ensuring that referral agencies connect with the individual, as well as providing guidance on community and social supports including food, medication, transportation, and other needs. Additionally, conversations have been initiated with local home-health agencies to assist if needed. The following table outlines the Spokane Community Isolation Facility Options, including all wrap around services and ability to expand if there is an increase in COVID-19 individuals needing to isolate/quarantine.
All options will require wrap around services and staffing

<table>
<thead>
<tr>
<th>Option 1</th>
<th>Primary</th>
<th>Alternate</th>
<th>Contingency</th>
<th>Emergency</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>My Place Hotel</strong></td>
<td>EWU Morrison Hall</td>
<td>Fire Training Center Field House</td>
<td>Veteran’s Memorial Arena</td>
<td></td>
</tr>
<tr>
<td><strong>Capacity:</strong> no minimum required, up to 64 rooms</td>
<td><strong>Capacity:</strong> min. 25 rooms, up to 205 rooms</td>
<td><strong>Capacity:</strong> 50 to 75 people</td>
<td><strong>Capacity:</strong> up to 1000</td>
<td></td>
</tr>
<tr>
<td><strong>Cost:</strong> $61/night; $36,600/mo for 20 rooms</td>
<td><strong>Cost:</strong> $75/night; $56,250/mo for 25 rooms</td>
<td><strong>Cost:</strong></td>
<td><strong>Cost:</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Availability:</strong> Now</td>
<td><strong>Availability:</strong> currently only open to healthcare workers/first responders</td>
<td><strong>Availability:</strong> Available upon request</td>
<td><strong>Availability:</strong> Available upon request</td>
<td></td>
</tr>
<tr>
<td><strong>Total Rental Costs (7 mo):</strong> 20 rooms = $256,200</td>
<td><strong>Total Rental Costs (7 mo):</strong> 25 rooms = $393,750</td>
<td><strong>Total Rental Costs (7 mo):</strong> 50 rooms = $787,504</td>
<td><strong>Availability:</strong> by Health Officer based on circumstances</td>
<td></td>
</tr>
<tr>
<td>50 rooms = $640,500</td>
<td>205 rooms = $3.15M</td>
<td></td>
<td><strong>Highlights:</strong> abundant showers/bathrooms/catering/existing agreement w. SRHD</td>
<td></td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Option 2</th>
<th>Quality Inn</th>
<th>GU Student Housing</th>
<th>The Warehouse</th>
<th>Spokane County Fairgrounds</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Capacity:</strong> min. 50 rooms for 30 days at a time</td>
<td><strong>Capacity:</strong> apartment style student housing, 8-10 apts per building</td>
<td><strong>Capacity:</strong> 500</td>
<td><strong>Capacity:</strong> up to 1000</td>
<td></td>
</tr>
<tr>
<td><strong>Cost:</strong> $187,440/mo</td>
<td><strong>Cost:</strong> ?</td>
<td><strong>Cost:</strong> ?</td>
<td><strong>Cost:</strong></td>
<td></td>
</tr>
<tr>
<td><strong>Availability:</strong> 7 days’ notice</td>
<td><strong>Availability:</strong> ?</td>
<td><strong>Availability:</strong> ?</td>
<td><strong>Availability:</strong> Available upon request</td>
<td></td>
</tr>
<tr>
<td><strong>Total Rental Costs (7 mo):</strong> 50 rooms = $1.312M</td>
<td><strong>Availability:</strong></td>
<td><strong>Availability:</strong></td>
<td><strong>Availability:</strong> by Health Officer based on circumstances</td>
<td></td>
</tr>
<tr>
<td>100 rooms = $2.624M</td>
<td></td>
<td></td>
<td><strong>Limitations:</strong> bathrooms/showers</td>
<td></td>
</tr>
</tbody>
</table>
WRAP AROUND SERVICES and STAFFING PLAN per month:

<table>
<thead>
<tr>
<th></th>
<th>5 people or less</th>
<th>6-10 people</th>
<th>11-25 people</th>
<th>26-50 people</th>
<th>51-100 people</th>
<th>Per 100 people</th>
</tr>
</thead>
<tbody>
<tr>
<td>Medical Staff*</td>
<td>$6000</td>
<td>$12000</td>
<td>$12000</td>
<td>$24000</td>
<td>$24000</td>
<td>$48,000</td>
</tr>
<tr>
<td>Facility Mgr. (HPS2)</td>
<td>N/A</td>
<td>N/A</td>
<td>0.25FTE: $1575</td>
<td>0.50FTE: $3150</td>
<td>0.75FTE: $4725</td>
<td>1.0FTE: $6300</td>
</tr>
<tr>
<td>Facility Service</td>
<td>2/day; 1/night: $10399</td>
<td>2/day; 1/night: $10399</td>
<td>3/day; 1/night: $13865</td>
<td>3/day; 1/night: $13865</td>
<td>3/day; 2/night: $17,335</td>
<td>3/day; 2/night: $17,335</td>
</tr>
<tr>
<td>Worker**</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td>0.50FTE: $3500</td>
<td>0.75FTE: $5,250</td>
<td>1.0FTE/county: $7,000</td>
</tr>
<tr>
<td>Project Mgr. (HPS3)</td>
<td>N/A</td>
<td>N/A</td>
<td>N/A</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>TOTAL per month</td>
<td>$16399</td>
<td>$22399</td>
<td>$25865</td>
<td>$41,051</td>
<td>$51,310</td>
<td>$78,635</td>
</tr>
</tbody>
</table>

- **Security**: (1 guard/24-7) $18,450, (2 guards/24-7) $36,900, (3 guards/24-7) $55,350, (3 guards/24/7) $55,350, Depends on facilities, Depends on facilities
- **Laundry**: $500, $1,000, $2,500, $5,000, $10,000, $10,000
- **House Keeping**: Hotel – n/a, Hotel – n/a, Hotel – n/a, Hotel – n/a, $10,000, $10,000
- **Terminal Clean**: ($200/room/3x per month), $3,000, $6,000, $15,000, $30,000, $60,000, $60,000
- **Food($30/day/pp)**: $4,500, $9,000, $22,500, $45,000, $90,000, $90,000
- **Transport ($60pp/3x per month)**: $900, $1800, $4,500, $9,000, $18,000, $18,000
- **Miscellaneous**: $1,000, $2,000, $3,500, $6,000, $10,000, $10,000

**TOTAL per month**: $9,900, $13,800, $48,000, $65,000, $198,000, $198,000

**STAFF/SERVICES per month**: $44749, $73099, $129215, $161,401, $249,310, $276,635

**MUST ADD RENTAL COSTS TO THE STAFF & SERVICES COSTS**

Note: SECURITY NEEDS – Dependent on Facility and may have additional costs (Kodiak Security – approx. $615/day per security guard)
*Medical Staffing per day:

<table>
<thead>
<tr>
<th>#’s of staff</th>
<th>&lt; 5 people</th>
<th>6-10 people</th>
<th>11-25 people</th>
<th>26-50 people</th>
<th>51-100 people</th>
<th>Per 100 people</th>
</tr>
</thead>
<tbody>
<tr>
<td>RN ($100/hr)</td>
<td>1 x 2hrs</td>
<td>1 x 4hrs</td>
<td>1 x 4hrs</td>
<td>1 x 8hrs</td>
<td>1 x 8hrs</td>
<td>2 x 8hrs</td>
</tr>
<tr>
<td>MA ($50/hr)</td>
<td>1 x 2hrs</td>
<td>1 x 4hrs</td>
<td>1 x 4hrs</td>
<td>1 x 8hrs</td>
<td>2 x 8hrs</td>
<td>2 x 8hrs</td>
</tr>
<tr>
<td>MD/ARNP/PA ($150/hr)</td>
<td>On call</td>
<td>On call</td>
<td>1 x 2hrs</td>
<td>1 x 2hrs</td>
<td>1 x 4hrs</td>
<td>1 x 4hrs</td>
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**Facility Service Worker (provide for/ coordinate the basic needs and feeding of isolation guests)

Based on SRHD Community Worker model = $41,600 (Salary/Benefits, Indirects)

$3467/month/per person
2g. LHJ’s capacity to perform outbreak investigations in congregate living situations and workplaces.

Spokane has been fortunate in its ability to address high-risk populations. Cases have been identified in 7 long term care/retirement communities and 3 adult family homes. A Department of Health Infection Prevention Specialist is located at SRHD, and she worked proactively with facilities prior to the local COVID-19 surge. Additionally, a local healthcare organization has developed a “drop team.” This team, composed of an Infection Prevention Specialist, physicians and nurses, has been able to quickly and aggressively identify issues in these facilities and through both infection prevention recommendations and case/contact investigations, have prevented outbreaks from occurring, with a single exception. SRHD has established an outreach team that makes daily rounds to homeless shelters, encampments, and other high-risk settings, to evaluate individuals.

i. SRHD staff from the following programs are trained in outbreak response:
   - Disease Prevention and Response – 6 FTE epidemiologists, and 2 FTE other staff.
   - HIV/STD Prevention – 4 FTE; Environmental Health – 4 FTE

In addition, SRHD has a street medicine team that does medical outreach with homeless encampments and a Homeless Shelter Triage team that visits large shelters daily and does COVID screening and transport to the Fairgrounds Isolation Facility. The SRHD Triage Team consists of a nurse and epidemiologist who conduct home investigations and testing for marginalized community members who have transportation or other barriers that impact their ability to get screened through traditional healthcare facilities. SRHD community partner, MultiCare has a Strike team that goes to go to skilled nursing facilities where COVID cases are identified and provide consultation.

ii. Resources to conduct testing

SRHD has 2 nurses and 1 physician that can conduct testing. Additionally, SRHD has coordinated with “Range Health,” a mobile resource supported by the WSU School of Medicine, which is served by physicians and health professional students. Rapid testing is available through Providence Sacred Heart – which can complete 5 samples per day with same day turn-around

iii. Any community or state resources relied upon to conduct these investigations

EWU’s MPH program will train a cadre of volunteer contact tracers. WDOH staff perform case investigation and contact tracing on the weekends to provide support to the SRHD on-call Duty Officer
Additional information the applicant feels is important for consideration.

The total number of cases over the past 2-week interval (May 05-May 18) was 34, which meets the required metric of .71/100,000/2 weeks.

New Cases COVID-19, Spokane County, Reported by Date

Cumulative Cases of COVID-19, Spokane County
Covid-19 Incidence rate
Spokane County and the surrounding counties have demonstrated lower overall cases and deaths attributable to COVID-19 as compared to others in eastern Washington and western Washington. All counties continue to be challenged by limited resources for testing and PPE, but irrespective of these, communities have demonstrated the ability to address these limitations and move forward in their response to the pandemic. Six of the surrounding counties have been granted a variance (Lincoln, Pend Oreille, Stevens, Ferry and Whitman) and Kootenai County, ID is currently in Phase II of Idaho’s reopening. Spokane serves as the regional urban center for eastern Washington, and its status directly impacts adjacent communities.

Comparison of Spokane County, Eastern and Western Washington, and Surrounding Counties
Spokane also serves as the regional center for healthcare. As such, coordination with the two healthcare organizations with inpatient services has allowed for regular monitoring of capacity.

**Please note that COVID numbers reported by the hospitals may include non-Spokane County residents**

<table>
<thead>
<tr>
<th>Model Summary - Supply</th>
</tr>
</thead>
<tbody>
<tr>
<td>SUPPLY</td>
</tr>
<tr>
<td># Days</td>
</tr>
<tr>
<td>Cumulative number of pair of Gloves</td>
</tr>
<tr>
<td>Cumulative number of Gowns</td>
</tr>
<tr>
<td>Cumulative number of N95 Masks</td>
</tr>
<tr>
<td>Cumulative number of Procedural Masks</td>
</tr>
<tr>
<td>Cumulative number of Ventilator supplies</td>
</tr>
<tr>
<td>Cumulative number of Physician hours</td>
</tr>
<tr>
<td>Cumulative number of Nurse hours (Calculated at 2.64 per hospitalized patient per day)</td>
</tr>
<tr>
<td>Cumulative number of Intensivists hours (Calculated at 1.04 per ventilator per day)</td>
</tr>
<tr>
<td>Cumulative number of Respiratory therapists hours (Calculated at 0.56 per ventilator per day)</td>
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